

Message Text

LIMITED OFFICIAL USE

PAGE 01 STATE 086320
ORIGIN IO-13

INFO OCT-01 AF-10 ARA-06 EUR-12 EA-07 NEA-10 ISO-00
SIG-01 CIAE-00 DODE-00 PM-04 H-01 INR-07 L-03
NSAE-00 NSC-05 PA-01 PRS-01 SP-02 SS-15 USIA-06
AID-05 EB-08 OMB-01 TRSE-00 /119 R

DRAFTED BY IO/DHP:DCKURTZER:JBS
APPROVED BY IO:CWMAYNES
IO/DHP:CENORRIS IO:RDMOREY
AID/PPC:PSALES IO/AGR:JWOLF
IO/ML:PWKRIEBEL
NEA:JRCHEEK
EA:LMCNUTT
AF:LGSHURTLEFF
EUR:DGOOTT
ARA/RPP:POAKLEY

-----170248Z 113770 /63

R 170151Z APR 77
FM SECSTATE WASHDC
TO AMEMBASSY BAMAKO
AMEMBASSY BANGKOK
AMEMBASSY BERN
AMEMBASSY BOGOTA
AMEMBASSY BONN
AMEMBASSY BRASILIA
AMEMBASSY BRUSSELS
AMEMBASSY BUENOS AIRES
AMEMBASSY BUJUMBURA
AMEMBASSY CANBERRA
AMEMBASSY COLOMBO
AMEMBASSY CONAKRY
AMEMBASSY COPENHAGEN
AMEMBASSY COTONOU
AMEMBASSY FREETOWN
AMEMBASSY GEORGETOWN
AMEMBASSY THE HAGUE
LIMITED OFFICIAL USE

LIMITED OFFICIAL USE

PAGE 02 STATE 086320

AMEMBASSY HELSINKI
AMEMBASSY ISLAMABAD
AMEMBASSY JAKARTA
AMEMBASSY KUWAIT
AMEMBASSY LILONGWE
AMEMBASSY LIMA
AMEMBASSY LONDON

AMEMBASSY MBABANE
AMEMBASSY MEXICO
AMEMBASSY NEW DELHI
AMEMBASSY NIAMEY
AMEMBASSY OSLO
AMEMBASSY OTTAWA
AMEMBASSY PARIS
AMEMBASSY ROME
AMEMBASSY SANA
AMEMBASSY STOCKHOLM
AMEMBASSY TANANARIVE
AMEMBASSY TEHRAN
AMEMBASSY TOKYO
AMEMBASSY TUNIS
AMEMBASSY VALLETTA
AMEMBASSY VIENNA
AMEMBASSY DACCA
AMEMBASSY MANILA
USLO RIYADH
INFO USMISSION USUN NEW YORK
USMISSION GENEVA
AMEMBASSY BUCHAREST
AMEMBASSY MOSCOW
AMEMBASSY SOFIA
USLO PEKING
AMEMBASSY WARSAW
AMEMBASSY BELGRADE
AMEMBASSY KIGALI
AMEMBASSY BANGUI
LIMITED OFFICIAL USE

LIMITED OFFICIAL USE

PAGE 03 STATE 086320

AMEMBASSY CARACAS
AMEMBASSY DAR ES SALAAM
AMEMBASSY DAKAR
AMEMBASSY LUSAKA
AMEMBASSY WELLINGTON
AMEMBASSY MASERU
AMEMBASSY NDJAMENA
AMEMBASSY PORT OF SPAIN
AMEMBASSY YAOUNDE
AMEMBASSY LA PAZ
AMEMBASSY KINSHASA

LIMITED OFFICIAL USE STATE 086320

E.O. 11652: N/A

TAGS: EAID, UNDP

SUBJECT: 24TH UNDP GOVERNING COUNCIL: UNDP REPORT

ON ITS FUTURE ROLE

1. SUMMARY: THE UNDP ADMINISTRATOR WILL SUBMIT A REPORT TO THE NEXT GOVERNING COUNCIL ON QUOTE THE FUTURE ROLE OF UNDP END QUOTE, A TOPIC WHICH PROMISES TO OCCUPY CENTER STAGE THROUGHOUT THE SESSION AND BE OF MAJOR IMPORTANCE FOR THE FUTURE OF THE ORGANIZATION. THE U.S. IS PREPARING ITS OWN ANALYSIS OF CURRENT PROBLEMS AND FUTURE POSSIBILITIES TO GUIDE THE U.S. DELEGATION TO THE GOVERNING COUNCIL. WE SEEK THE VIEWS OF POSTS, RESREPS, AND OTHER GOVERNMENTS IN PREPARING THIS ANALYSIS. ACTION ADDRESSEES ARE ENCOURAGED TO INITIATE DISCUSSION WITH THE UNDP RESIDENT REPRESENTATIVE AND, AT THEIR DISCRETION, WITH APPROPRIATE GOVERNMENT OFFICIALS ON THE ISSUES INVOLVED. END SUMMARY.

LIMITED OFFICIAL USE

LIMITED OFFICIAL USE

PAGE 04 STATE 086320

2. AT THE LAST GOVERNING COUNCIL (GC) SESSION, THE UNDP ADMINISTRATOR ANNOUNCED HIS INTENTION TO SUBMIT TO THE 24TH GC SESSION (JUNE 13 - JULY 1, 1977 IN GENEVA) A DETAILED STUDY ON QUOTE THE FUTURE ROLE OF UNDP END QUOTE. THIS ANNOUNCEMENT ELICITED STRONG, AND SOMETIMES NEGATIVE, RESPONSES FROM MANY GC MEMBERS, PROBABLY BECAUSE IT MAY CHALLENGE MANY OF THE ASSUMPTIONS AND PRACTICES ON WHICH UNDP CURRENTLY OPERATES.

3. THE UNDP STUDY IS NEARING COMPLETION AND WILL EVENTUALLY BE DISTRIBUTED TO GC MEMBERS. IN ANTICIPATION OF SOME OF THE ISSUES WHICH WILL BE ADDRESSED, THE DEPT IS PREPARING ITS OWN BRIEF ANALYSIS OF THE ROLE WE SEE FOR UNDP IN THE 1980'S AND THE BEST WAY FOR UNDP TO ACHIEVE THOSE OBJECTIVES. WE WOULD LIKE TO HAVE THE REACTION OF RESREPS AND OTHER GOVERNMENTS TO MAIN THEMES OF UNDP STUDY AS WE CONSIDER THEM FOR OUR OWN ANALYSIS.

4. EVEN THOUGH UNDP'S STUDY HAS NOT YET BEEN RELEASED, THE DEPT BELIEVES ACTION ADDRESSEES (ALMOST ALL OF WHICH ARE GC MEMBERS) MAY WISH TO SOLICIT VIEWS ON THE REPORT FROM EITHER THE UNDP RESREP OR THE HOST GOVERNMENT.(WE ARE INCLINED TO BELIEVE THE RESREP MAY BE MORE KNOWLEDGEABLE AND HELPFUL AT THIS EARLY STAGE. HE MAY ALSO BE HELPFUL IN INDICATING THE GOVERNMENT OFFICIALS MOST CONCERNED AND INFORMED.) THIS SOLICITATION OF VIEWS IS INTENDED TO BE THE FIRST OF SEVERAL MORE COMPREHENSIVE AND SPECIFIC TALKS ON ISSUES RAISED IN THE UNDP PAPER.

5. ALTHOUGH THE FINAL VERSION OF THE UNDP PAPER WILL

NOT APPEAR FOR SEVERAL WEEKS, WE UNDERSTAND THAT THE FOLLOWING ARE AMONG THE ISSUES RAISED: (WE RECOGNIZE THAT WE ARE PROVIDING LITTLE SUBSTANCE IN THIS CABLE. OUR INTENTION IS TO KEEP POSTS INFORMED AND TO GLEAN AS MUCH OF THE VIEWS OF RESREPS AND OTHERS AS POSSIBLE.) LIMITED OFFICIAL USE

LIMITED OFFICIAL USE

PAGE 05 STATE 086320

(A) THE PROBLEM OF EVALUATION AND FEEDBACK, OR HOW CAN UNDP CREATE A SYSTEM OF CIRCULAR LINKAGES IN WHICH LESSONS AND EXPERIENCE DERIVED FROM ONE PROJECT ARE APPLIED TO OTHER AND SUBSEQUENT PROJECTS;

(B) THE PROBLEM OF COORDINATION, BOTH WITHIN HEAD-QUARTERS (I.E. RELATIONS WITH THE SPECIALIZED AGENCIES) AND IN THE FIELD (I.E., RE-INFORCING THE RESREP AS THE COORDINATOR AND TEAM LEADER OF UN TECHNICAL ASSISTANCE);

(C) FUTURE ROLES OF UNDP: IN COORDINATION AND ASSESSMENT OF OVERALL DEVELOPMENT NEEDS AND IN PROVIDING ADDITIONAL TECHNICAL SERVICES IN THE FIELD; CAN UNDP FIELD OFFICES COPE WITH SUCH ADDITIONAL RESPONSIBILITIES?

(D) THE QUESTION OF INCREASED RESOURCES: ARE THERE DIFFERENT WAYS OF ACHIEVING MORE DEPENDABLE FUNDING E.G., LONG-TERM CONTRIBUTIONS, ATTRACTING ADDITIONAL OPEC CONTRIBUTIONS, COST-SHARING BY RECIPIENT GOVERNMENTS, ETC.

(E) SHOULD THERE CONTINUE TO BE A SINGLE GENERAL UNDP FUND?

6. THE DEPT STUDY, ALTHOUGH ONLY IN A FORMULATIVE STAGE, ALSO EXAMINES CERTAIN RELATED ISSUES OF PARTICULAR CONCERN TO THE U.S. POSTS SHOULD BE ALERT TO THE POSSIBLE SENSITIVITY TO GOVERNMENTS OF SOME OF THESE ISSUES AND MAY WISH NOT TO DISCUSS THEM UNTIL A MORE DEFINITIVE POSITION HAS EMERGED FROM WITHIN THE U.S. GOVERNMENT. AMONG THESE SENSITIVE ISSUES ARE:

(A) SHOULD UNDP CONTINUE TO PROVIDE ASSISTANCE UNIVERSALLY OR SHOULD IT FOCUS ON THE LEAST DEVELOPED& CAN UNDP COPE WITH THE MORE ADVANCED NEEDS OF THE MORE DEVELOPED LDC'S, AND WOULD SUCH LDC'S BE PREPARED TO LIMITED OFFICIAL USE

LIMITED OFFICIAL USE

PAGE 06 STATE 086320

RECEIVE UNDP ASSISTANCE ON A COST REIMBURSABLE BASIS?

WOULD THIS REQUIRE MAJOR STRUCTURAL AND OPERATIONAL CHANGES
WITHIN UNDP?

(B) HOW CAN THE UNDP GOVERNING COUNCIL CONTINUE TO
COPE WITH THE OVERBURDENING PAPER WORK? IS THERE A NEED
FOR A STANDING INTER-GOVERNMENTAL COMMITTEE, AND A SINGLE
YEARLY SESSION OF THE COUNCIL?

(C) ARE WE STILL AS INTERESTED IN THE CURRENT FOCUS
ON COUNTRY PROGRAMS OR SHOULD WE PLACE MORE EMPHASIS ON
INTER-COUNTRY PROGRAMS?

7. POST MAY WISH TO FOLLOW FORMAT OF PARA FIVE IN
RESPONSE OR MAY SUBMIT GENERAL COMMENTS. DEPT WILL PROVIDE
FURTHER MATERIAL AS OUR STUDY PROGRESSES. TARGET DATE
FOR COMPLETION OF DEPT STUDY IS MAY 13.

8. POSTS SHOULD BE AWARE THAT DISCUSSIONS OF THE UNDP
REPORT MAY LEAD TO INFERENCES THAT (A) THE US IS DISEN-
CHANTED WITH UNDP; (B) A MAJOR US UNDERTAKING OR INITIATIVE
IS UNDERWAY; OR (C) WE ARE TRYING TO UNDERMINE THE AUTHORI-
TY OF UNDP HEADQUARTERS BY SOLICITING VIEWS FROM THE FIELD.
NONE OF THESE INFERENCES IS ACCURATE. WE ARE MERELY
INTERESTED IN KEEPING POSTS INFORMED OF DEPT THINKING AND
IN DETERMINING THE DEGREE TO WHICH OTHERS ARE PREPARING FOR
THE JUNE GC DISCUSSION. BECAUSE OF THESE POTENTIAL MIS-
UNDERSTANDINGS, THEREFORE, POSTS ARE ACCORDED FULL DIS-
CRETION ON HOW AND WHEN DISCUSSION OF THE ISSUES TAKES
PLACE.
CHRISTOPHER

LIMITED OFFICIAL USE

NNN

Message Attributes

Automatic Decaptioning: X
Capture Date: 01-Jan-1994 12:00:00 am
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: REPORTS, INTERNATIONAL ORGANIZATIONS
Control Number: n/a
Copy: SINGLE
Sent Date: 17-Apr-1977 12:00:00 am
Decaption Date: 01-Jan-1960 12:00:00 am
Decaption Note:
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 22 May 2009
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1977STATE086320
Document Source: CORE
Document Unique ID: 00
Drafter: DCKURTZER:JBS
Enclosure: n/a
Executive Order: N/A
Errors: N/A
Expiration:
Film Number: D770133-0540
Format: TEL
From: STATE
Handling Restrictions: n/a
Image Path:
ISecure: 1
Legacy Key: link1977/newtext/t19770449/aaaabqfn.tel
Line Count: 254
Litigation Code IDs:
Litigation Codes:
Litigation History:
Locator: TEXT ON-LINE, ON MICROFILM
Message ID: e6cfcba3-c288-dd11-92da-001cc4696bcc
Office: ORIGIN IO
Original Classification: LIMITED OFFICIAL USE
Original Handling Restrictions: n/a
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a
Page Count: 5
Previous Channel Indicators: n/a
Previous Classification: LIMITED OFFICIAL USE
Previous Handling Restrictions: n/a
Reference: n/a
Retention: 0
Review Action: RELEASED, APPROVED
Review Content Flags:
Review Date: 16-Nov-2004 12:00:00 am
Review Event:
Review Exemptions: n/a
Review Media Identifier:
Review Release Date: n/a
Review Release Event: n/a
Review Transfer Date:
Review Withdrawn Fields: n/a
SAS ID: 2781428
Secure: OPEN
Status: NATIVE
Subject: 24TH UNDP GOVERNING COUNCIL: UNDP REPORT ON ITS FUTURE ROLE
TAGS: EAID, UNDP
To: BAMAKO BANGKOK MULTIPLE
Type: TE
vdkgvwkey: odbc://SAS/SAS.dbo.SAS_Docs/e6cfcba3-c288-dd11-92da-001cc4696bcc
Review Markings:
Margaret P. Grafeld
Declassified/Released
US Department of State
EO Systematic Review
22 May 2009
Markings: Margaret P. Grafeld Declassified/Released US Department of State EO Systematic Review 22 May 2009